



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Joseph R. Biden, Jr.  
President of the United States Senate  
S-212, The Capitol  
Washington, D.C. 20510

Dear Mr. President of the Senate:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink that reads "Walter M. Shaub, Jr.".

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Patrick Leahy  
President Pro Tempore  
United States Senate  
437 Russell Senate Office Building  
Washington, D.C. 20510

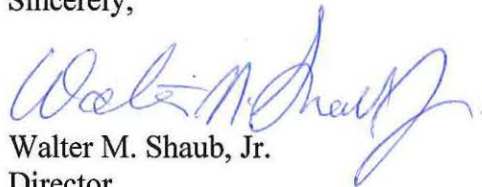
Dear Senator Leahy:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,



Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable John A. Boehner  
Speaker  
United States House of Representatives  
H-232, The Capitol  
Washington, D.C. 20515

Dear Mr. Speaker:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written over a faint, illegible background.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Nancy Pelosi  
Minority Leader  
United States House of Representatives  
H-204, The Capitol  
Washington, D.C. 20515

Dear Madam Leader:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink that reads "Walter M. Shaub, Jr." with a stylized flourish at the end.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Thomas R. Carper  
Chairman  
Committee on Homeland Security  
and Governmental Affairs  
United States Senate  
340 Dirksen Senate Office Building  
Washington, D.C. 20510

Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Tom Coburn  
Ranking Member  
Committee on Homeland Security  
and Governmental Affairs  
United States Senate  
344 Dirksen Senate Office Building  
Washington, D.C. 20510

Dear Senator Coburn:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Barbara Mikulski  
Chairwoman  
Committee on Appropriations  
United States Senate  
S-128, The Capitol  
Washington, D.C. 20510

Dear Madam Chairwoman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink that reads "Walter M. Shaub, Jr.".

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Richard Shelby  
Vice Chairman  
Committee on Appropriations  
United States Senate  
S-146A, The Capitol  
Washington, D.C. 20510

Dear Senator Shelby:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director





United States  
**Office of Government Ethics**  
1201 New York Avenue, NW., Suite 500  
Washington, DC 20005-3917

The Honorable Tom Udall  
Chairman  
Subcommittee on Appropriations  
and General Government  
Committee on Appropriations  
United States Senate  
133 Dirksen Senate Office Building  
Washington, D.C. 20510

Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Mike Johanns  
Ranking Member  
Subcommittee on Financial Services  
and General Government  
Committee on Appropriations  
United States Senate  
404 Russell Senate Office Building  
Washington, D.C. 20510

Dear Senator Johanns:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink that reads "Walter M. Shaub, Jr." with a stylized flourish at the end.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW., Suite 500  
Washington, DC 20005-3917

The Honorable Darrell Issa  
Chairman  
Committee on Oversight and Government Reform  
United States House of Representatives  
2157 Rayburn House Office Building  
Washington, D.C. 20515

Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written over a light blue horizontal line.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Elijah E. Cummings  
Ranking Member  
Committee on Oversight and Government Reform  
United States House of Representatives  
2471 Rayburn House Office Building  
Washington, D.C. 20515

Dear Representative Cummings:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW., Suite 500  
Washington, DC 20005-3917

The Honorable Harold Rogers  
Chairman  
Committee on Appropriations  
United States House of Representatives  
H-307, The Capitol  
Washington, D.C. 20515

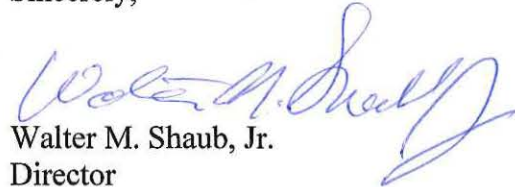
Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,



Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Nita M. Lowey  
Ranking Member  
Committee on Appropriations  
United States House of Representatives  
1016 Longworth House Office Building  
Washington, D.C. 20515

Dear Representative Lowey:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable Ander Crenshaw  
Chairman  
Subcommittee on Financial Services  
and General Government  
Committee on Appropriations  
United States House of Representatives  
B-300 Rayburn House Office Building  
Washington, D.C. 20515

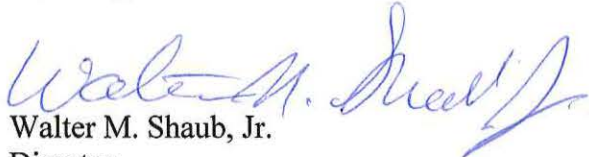
Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

  
Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917

The Honorable José E. Serrano  
Ranking Member  
Subcommittee on Financial Services  
and General Government  
Committee on Appropriations  
United States House of Representatives  
2227 Rayburn House Office Building  
Washington, D.C. 20515

Dear Representative Serrano:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written in a cursive style.

Walter M. Shaub, Jr.  
Director





United States  
**Office of Government Ethics**  
1201 New York Avenue, NW., Suite 500  
Washington, DC 20005-3917

The Honorable Bob Goodlatte  
Chairman  
Committee on the Judiciary  
United States House of Representatives  
2138 Rayburn House Office Building  
Washington, D.C. 20515

Dear Mr. Chairman:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,

A handwritten signature in blue ink, appearing to read "Walter M. Shaub, Jr.", written over a horizontal line.

Walter M. Shaub, Jr.  
Director



United States  
**Office of Government Ethics**  
1201 New York Avenue, NW., Suite 500  
Washington, DC 20005-3917

The Honorable John Conyers, Jr.  
Ranking Member  
Committee on the Judiciary  
United States House of Representatives  
B-351 Rayburn House Office Building  
Washington, D.C. 20515

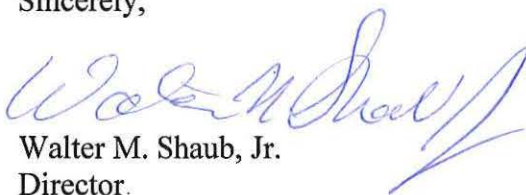
Dear Representative Conyers:

Please find attached a copy of the Performance and Accountability Report (PAR) for the U.S. Office of Government Ethics (OGE) for fiscal year 2013 as submitted to the Office of Management and Budget.

The PAR includes a Summary of OGE's Performance Highlights, OGE's Management Discussion and Analysis of Results, and OGE's Management Assurances and Audited Financial Statements.

If you require additional information with regard to OGE's PAR, please contact Shelley Finlayson, OGE's Program Counsel, at 202-482-9314.

Sincerely,



Walter M. Shaub, Jr.  
Director.